

ALASDAIR S. ROBERTS

CONTACT INFORMATION

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CURRENT APPOINTMENTS

2022-23 Jocelyne Bourgon Visiting Scholar, Canadian School of Public Service
2017- Professor of Public Policy, University of Massachusetts Amherst
2007- Fellow, National Academy of Public Administration

BOARDS AND ASSOCIATIONS

2022-23 Co-Chair, President's Committee on International Scholarly Relations,
American Society for Public Administration
2022-24 Accreditation Board, Canadian Association of Programs in Public
Administration
2022- Honorary member, South Asian Network for Public Administration
2020-22 Member, NASPAA South Asia Subcommittee
2022-25 Editorial Board, *Journal of Social Equity and Public Administration*
2021-24 Editorial Board, *Public Administration Review*
2021-24 Editorial Board, *Administrative Theory & Praxis*
2016-23 Editorial Board, *Perspectives on Public Management & Governance*
2019- Editorial Board, *Public Administration Quarterly*
2019- Editorial Board, *Journal of Comparative Policy Analysis*
2018- Editorial Board, *Asian Journal of Political Science*
2016- Editorial Board, *Information Polity*
2015- Editorial Board, *Asia Pacific Journal of Public Administration*
2012- Editorial Board, *Korean Social Science Journal*

- 2010- Editorial Board, *Canadian Public Administration*
- 2010- Editorial Board, *Asian Development Perspectives*
- 2007- Editorial Board, *Administration & Society*
- 2003- Editorial Board, *International Public Management Journal*

PREVIOUS ACADEMIC APPOINTMENTS

- 2015-17 Professor of Public Affairs, Harry S. Truman School of Public Affairs, University of Missouri. Professor of Law, by courtesy. Adjunct Professor of Political Science.
- 2008-14 Jerome L. Rappaport Professor of Law and Public Policy, Suffolk University Law School
- 2007-2008 Professor of Public Administration, Maxwell School of Citizenship and Public Affairs, Syracuse University
- 2005-2016 Honorary Senior Research Fellow, School of Public Policy, University College London
- 2001-2007 Associate Professor of Public Administration, Maxwell School
- 1996-2001 Associate Professor, School of Policy Studies, Queen's University.
- 1996-97 Visiting Associate Professor, University of Southern California.
- 1996-97 Visiting Fellow, Georgetown University, Graduate Public Policy Institute.
- 1993-96 Assistant Professor, School of Policy Studies, Queen's University.
- 1990-93 Lecturer, School of Public Administration, Queen's University.

PREVIOUS ADMINISTRATIVE APPOINTMENTS

- 2017-22 Inaugural Director, School of Public Policy, University of Massachusetts Amherst
- 2009-17 Co-Editor, *Governance*
- 2008-14 Faculty Director, Rappaport Center for Law and Public Service
- 2001-06 Director, Campbell Public Affairs Institute
- 2000-01 Graduate Coordinator, School of Policy Studies, Queen's University
- 1998-99 Graduate Coordinator, School of Policy Studies, Queen's University
- 1993-95 Associate Director, School of Policy Studies, Queen's University

OTHER PREVIOUS APPOINTMENTS

- 2020-22 Board member, South Asia Section on Public Administration, American Society for Public Administration
- 2021-22 Co-chair, Deans' Summit Working Group on Strengthening Democratic Institutions
- 2018-20 Board member, Section for International and Comparative Administration, American Society for Public Administration
- 2019-20 Co-Chair, Riggs Symposium, ASPA SICA.
- 2011-16 Public member, Administrative Conference of the United States
- 2016-17 Faculty affiliate, Kinder Institute for Constitutional Democracy
- 2013-17 Board member, International Public Management Network
- 2015-17 Co-Chair, IIAS Study Group on Transparency in Public Administration
- 2014-16 International Advisory Board, *Asian Journal of Public Affairs*
- 2013-15 Board of Editors, *Korea Journal*
- 2004-15 Advisory Board, *Revue Gouvernance*
- 2000-10 Board of Editors, *Public Administration Review*
- 2004-2011 Board of Editors, *Open Government*
- 2002-10 Board of Editors, *Journal of Public Administration Research and Theory*
- 2001-17 Editorial Board, *Public Management Review*
- 2001-04 Visiting Fellow, School of Policy Studies, Queen's University
- 1997-2003 Academic Advisory Council, Treasury Board Secretariat, Gov't of Canada
- 1997-98 Visiting Scholar, Council for Excellence in Government, Washington

EDUCATION

- 1987-94 Ph.D. (Public Policy), Harvard University
- 1984-86 M.P.P., Kennedy School of Government, Harvard University
- 1981-84 J.D., University of Toronto Law School
- 1979-81 B.A. (Political Studies), Queen's University

BOOK AWARDS

- 2021 Annual Book Award, American Society for Public Administration, Section on Public Administration Research. (for *Strategies for Governing.*)
- 2011 Honorable Mention, American Society for Public Administration, Section on Public Administration Research. (For *Logic of Discipline: Global Capitalism and the Architecture of Government.*)

- 2007 Charles H. Levine Memorial Book Prize, Research Committee on the Structure and Organization of Government, International Political Science Association (for *Blacked Out: Government Secrecy in the Information Age*)
- 2007 Best Book Award, Public and Nonprofit Division, Academy of Management (for *Blacked Out: Government Secrecy in the Information Age*)
- 2007 Annual Book Award, American Society for Public Administration, Section on Public Administration Research. (for *Blacked Out: Government Secrecy in the Information Age.*)
- 2006 Louis Brownlow Book Award, National Academy of Public Administration (for *Blacked Out: Government Secrecy in the Information Age.*)

ARTICLE AWARDS

- 2021 Joint runner-up, PMRA Riccucci-O'Leary Award, Best article on diversity.
- 2009 Laverne Burchfield Award, Best book review, *Public Administration Review*.
- 2005 Johnson Institute Award for Research in Ethics and Accountability.
- 1999 J.E. Hodgetts Award, Best article (English), *Canadian Public Administration*.
- 1995 Marshall Dimock Award, Best lead article, *Public Administration Review*.

OTHER DISTINCTIONS

- 2022 Riggs Award for Lifetime Achievement in International and Comparative Public Administration, ASPA Section on International and Comparative Administration.
- 2018 JPCA/NASPAA Award for Best Comparative Pedagogy Project
- 2018 Distinguished Visiting Lecturer, Suffolk University
- 2015 Lee Lecture, All Souls College, University of Oxford
- 2014 Grace-Pépin Access to Information Award
- 2014 ANZOG Visiting Scholar, Victoria University of Wellington
- 2001 Individual Program Fellowship, Open Society Institute, New York.
- 1999-2000 Fellowship, Woodrow Wilson International Center for Scholars, Washington.
- 1986-89 Doctoral Fellowships, Social Sciences and Humanities Research Council.
- 1987-88 Award, Harvard Committee on Higher Degrees in Public Policy.
- 1985-86 Kennedy Fellow, Kennedy School of Government.
- 1981 W. Near Prize in Political Studies, Queen's University.

1981 Adams Scholarship, Queen's University.
1980-81 Dean's List, Queen's University.
1979-81 Tricolour Scholarship, Queen's University.

BOOKS

Superstates: Empires of the Twenty-First Century. Polity Books, Forthcoming Fall 2022.

"A sobering warning of the difficulties our unprecedentedly complex 'superstates' will face to survive the next century unscathed." -- Ian Bremmer, President, Eurasia Group.

Strategies for Governing: Reinventing Public Administration for a Dangerous Century. Cornell University Press, 2020.

Recommended. *Choice*, October 2020.

Annual Book Award, American Society for Public Administration, Section on Public Administration Research, 2021.

"This is a thought-provoking book, one that deserves the attention of everyone in the field of public administration." -- *Teaching Public Administration*, April 2021.

"The argument's timeliness is uncanny . . . Roberts' book is a real bottomless well of research ideas ready to be pursued." -- *Political Science Quarterly*, June 2021.

"This brief, clearly written book is a must read for academics and an essential addition to the required reading for public administration graduate students." -- *Journal of Military and Political Sociology*, February 2022.

"Roberts is masterful at distilling complex concepts into a digestible format, through which both new students and senior scholars can engage and argue. The book provides an opportunity to have a critical conversation about the boundaries of Public Administration." — *Governance*, July 2020.

"Roberts succinctly makes a timely case in favor of large concerns about governing . . . While dealing with currently urgent realities of the field, the analysis makes a contribution to last." – *American Review of Public Administration*, June 2020.

"*Strategies for Governing* has broad implications for research, teaching, and practice in a variety of disciplines and subfields. The book's insights provide readers with fresh perspectives on important research questions in public administration, public policy, American politics, international relations, and comparative politics." -- *Perspectives on Politics*, August 2020.

"[Roberts] has nudged us in the right direction to reawaken why public administration . . . is a field uniquely situated to link theory and practice at a macro-societal level . . . On that point alone, we all owe Roberts a great intellectual debt." — *Journal of Public Administration Research and Theory*, October 2020.

Can Government Do Anything Right? Polity Books. April 2018.

"Alasdair Roberts' pithy, accessible, and refreshingly non-partisan book offers a pragmatic yet optimistic view of the benefits and future of government. His broad thesis—that democratic institutions work because they adapt to changing circumstances, often in unexpected ways—should provide both hope and inspiration to students and readers who despair about our current situation." Dean Sherry Glied, NYU Wagner School of Public Service

"This contrarian work is a welcome corrective to the doom and gloom commentary that is so common today. Not only that, it's a good read as well. It will get an intensive workout in college seminars." Morris P. Fiorina, Stanford University

"Governing, particularly in democracies, is difficult and often frustrating work. In this vital new book, Alasdair Roberts explains why by identifying the multiple constraints imposed on political leaders. More importantly, he makes a convincing case that, over time, Western governments have successfully adapted to these constraints and have been largely effective at addressing the challenges they face. At a time when so many citizens are

disenchanted with their governments, the argument in this book deserves a wide audience." Stephen K. Medvic, Franklin & Marshall College

Four Crises of American Democracy. Oxford University Press. January 2017.

"Roberts' thoughtful and elegant defense of democracy is to be welcomed . . . it is a refreshingly accessible read and a much-needed reminder both to social scientists and citizens in general about the importance of paying attention to history and what it can teach us about democracy." *Public Administration Review*, May/June 2017.

"To merely say this book is prescient would be doing a disservice to the text; its relevance and accuracy in describing our national climate is almost unnerving. This is a book for citizens who care about democracy and find beauty and excitement in the fragility of this 'great experiment.'" *Public Integrity*, April 2017.

"Roberts' overview of American democracy and how it has adapted and changed over the years is both very enjoyable and thought-provoking. . . . Roberts' book is a reminder of the enduring (though not unassailable) stability of democracy, and the more basic issues always surrounding it." *The Complete Review*, February 2017.

"This is a brilliant book and a much-needed antidote to 'the politics of pessimism' that swirls around so much scholarly writing and media messaging." *LSE Politics & Policy Blog*, May 2017.

"Roberts' new book . . . is informative and almost compulsively readable." John Fugelsang, SiriusXM Insight, March 2017.

The End of Protest: How Free-Market Capitalism Learned to Control Dissent. Cornell University Press, Cornell Selects, 2013. Paperback, November 2016.

"If you care about your rapidly disappearing right to peacefully protest in the U.S. and the U.K., read this book." -- CriticalMargins.com, December 2013.

"Roberts convincingly argues that in the last three decades, the two

countries that led the free-market revolution—the US and Britain—have invented new strategies for dealing with unrest over free market policies." *Economic Sociology and Political Economy*, February 2014.

"[P]ushback against market orthodoxies has been more isolated than many expected. Widespread and lasting unrest, at least in the US and Britain, has so far failed to materialize . . . The 2008 crash and its aftermath have amounted, as the legal scholar Alasdair Roberts argues in *The End of Protest*, to little more than a 'quiet crisis.'"--Jamie Martin, *n+1*, Fall 2014

"A good read, bracing and forthright." WorldBank CommGAP blog, 2015.

America's First Great Depression: Economic Crisis and Political Disorder After the Panic of 1837. Cornell University Press. Hardcover: April 2012. Paperback: January 2013: Audible AudioBook: June 2013. Chinese edition by SDX Joint Publishing Company, July 2019.

"Roberts reveals how this disaster led to epochal shifts in policy and culture, and his lively narrative and commitment to character ensure that the human cost is never out of sight." *Publishers Weekly*, January 2012.

"This timely book will be of great use not just to students of economic history but also to readers who wish to find historical precedent for today's uncertain, turbulent times." *Library Journal*, April 2012.

"Roberts masterfully reinterprets the period for historians, but his goal is no primarily historical. Political scientists, policymakers, and citizens have much to learn from the economic crisis following 1837." *Political Science Quarterly*, Summer 2013.

"Roberts does students of the period a service by thinking outside of the normal constraints to conjure a broad and international view of the decade that followed the Jackson presidency." *EH.net (Economic History Association)*, September 2012.

"Roberts makes a valuable contribution to the scholarship of nineteenth century economic downturns and their impact upon American society . . . and makes a strong case that historical business cycles feature many of the

very same attributes as modern ones." *Essays in Economic and Business History* 31 (2013).

"Roberts nicely combines narrative history with analysis. His book is accessible to both the expert and the novice in economic history. Highly recommended." *Forefront Magazine* (Federal Reserve Bank of Cleveland), January 2013.

"Roberts has crafted a compelling argument that should open up a fruitful dialogue on the legacy of the panic of 1837." *Business History Review*, 87 (Spring 2013).

The Logic of Discipline: Global Capitalism and the New Architecture of Government. Oxford University Press, March 2010 (Hardcover), August 2011 (Paperback).

Spanish language edition: *La lógica de la disciplina: el capitalismo global y la arquitectura del gobierno* (México: CIDE, 2018)

Oxford Scholarship Online, May 2010

<http://dx.doi.org/10.1093/acprof:oso/9780195374988.001.0001>

Honorable Mention, American Society for Public Administration, Section on Public Administration Research.

Recommended. *Choice*, September 2011.

"A *tour de force* which deserves to be read and debated. It has a grand synthetic sweep which is rare enough in scholarship these days, and it makes an important, imaginative contribution to our efforts to understand the forces shaping public policy in the last three decades." *Public Administration*, December 2012.

"This concise and provocative book has a readability that belies its dense subject matter. . . . [A] revealing exploration of the democratic deficit that lingers at the core of many of our society's major institutions." *Times Literary Supplement*, November 26, 2010.

"An insightful and timely examination of the global political economy and its increasingly unstable institutional architecture." *Canadian Public Administration*, June 2012.

"A clear and persuasive analysis of the technocratic turn in public policy since the 1990s. *The Logic of Discipline* provides a convincing and surprisingly readable assault on Public Choice economics." Steve Coulter, BBC Senior Economics and Business Analyst, <http://blogs.lse.ac.uk>.

The Collapse of Fortress Bush: The Crisis of Authority in American Government. New York: New York University Press, 2008. Kindle version, 2016.

"Recommended. Roberts' sound judgment and expertise in the field of public administration make this an excellent primer on governance in the Bush years." *Choice*, September 2008.

"A trenchant analysis of the last eight years of American political history. . . . A work of rare insight that fills gaps glaringly evident in most public discourse." *Kirkus Reviews*, November 1, 2007.

"This provocative, intelligent book will likely challenge the opinions of Bush's champions and detractors alike. . . . Roberts suggests that institutional forces have shaped American politics more profoundly than the personalities and aspirations of those in power." *Publishers Weekly*, December 24, 2007.

"Highly recommended. Roberts offers a provocative and intriguing thesis . . . and carefully develops his argument with examples and compelling logic." *Library Journal*, February 1, 2008.

Selected as U.S. Core Title, YBP Library Services, 2008.

Blacked Out: Government Secrecy in the Information Age. New York: Cambridge University Press 2006 (Hardcover), 2007 (Paperback).

Charles H. Levine Book Prize, International Political Science Association

Best Book Award, Public and Nonprofit Division, Academy of Management

Annual Book Award, American Society for Public Administration, Section on Public Administration Research

Louis Brownlow Book Award, National Academy of Public Administration

Selected as U.S. Core Title, YBP Library Services, 2006.

So-Called Experts: How American Consultants Remade the Canadian Civil Service, 1918-21. Toronto: Institute of Public Administration of Canada, 1996.

Also published as Kindle edition, 2012.

<http://www.amazon.com/dp/B008HVCOUS>

EDITED BOOKS

Governance and Public Security (Syracuse, NY: Campbell Public Affairs Institute, 2002)

Constructing Civic Virtue (Syracuse, NY: Campbell Public Affairs Institute, 2003)

National Security and Open Government (Syracuse, NY: Campbell Public Affairs Institute, 2004)

JOURNAL ARTICLES

With D. Moynihan: "Dysfunction by design: Trumpism as administrative doctrine." *Public Administration Review*, 81.1 (Jan/Feb 2021).

<https://doi.org/10.1111/puar.13342>

"Who should we count as citizens? Classifying people in public administration research," *Public Administration Review*, 81.2 (March/April 2021), 286-290.

<https://doi.org/10.1111/puar.13270>

"'Whatever it takes': Danger, Necessity and Realism in American Public Policy." *Administration and Society*, July 2020.

<https://doi.org/10.1177/0095399720938550>.

"Grand politics and public administration," *International Journal of Policy Studies* 11.1 (July 2020): 5-19.

"The Third and Fatal Shock: Pandemic and the Death of the Millennial Paradigm," *Public Administration Review* 80.4 (July/August 2020), 603-609.
<https://doi.org/10.1111/puar.13223>.

"Should we defend the administrative state?" *Public Administration Review*, 80.3 (May/June 2020), 391-401.
<https://onlinelibrary.wiley.com/doi/full/10.1111/puar.13185>.

"Bearing the White Man's Burden: American Empire and the Origin of Public Administration," *Perspectives on Public Management and Governance* (2019).
<https://doi.org/10.1093/ppmgov/gvz018>.

"Bridging levels of public administration: How macro shapes meso and micro," *Administration & Society* 52.4 (2020): 631-656.
<https://doi.org/10.1177/0095399719877160>.

"Shaking hands with Hitler: The politics-administration dichotomy and engagement with fascism." *Public Administration Review*, 79.2 (2019), 267-276.
<https://doi.org/10.1111/puar.13009>.

"Strategies for governing: A new approach to public management research for West and East." *Korean Journal of Policy Studies*, 33.1 (April 2018): 33-56.

"The Aims of Public Administration: Reviving the Classical View." *Perspectives on Public Management and Governance*, 1.1 (2018): 73-85.

"Globalization and the Growth of Executive Power: An Old Story." *Indiana Journal of Global Legal Studies* 24, no. 2 (2017): 497-511.

Milward, H. Brinton, Laura Jensen, Alasdair Roberts, Mauricio I. Dussauge-Laguna, Veronica Junjan, René Torenvlied, Arjen Boin, H.K. Colebatch, Donald Kettl, and Robert F. Durant. "Is Public Management Neglecting the State?" *Governance* 29, no. 3 (2016): 1-26.

"No Simple Fix: Fiscal Rules and the Politics of Austerity." *Indiana Journal of Global Legal Studies* 22, no. 2 (2015): 401-431.

"WikiLeaks: The Illusion of Transparency," *International Review of Administrative Sciences*, 78.1 (March 2012): 116-133.

"The Rise and Fall of Discipline: Economic Globalization, Administrative Reform, and the Financial Crisis," *Public Administration Review*, 70:s1 (December 2010): s56-s63.

"Harris' Mirage: The Positive Service State," *Public Administration Review*, 70:s1 (December 2010): s268-s272.

"A Great and Revolutionary Law? The First Four Years of India's Right to Information Act," *Public Administration Review*, 70.6 (November-December 2010), pp. 925-933.

A summary appeared as "India's Right to Information Act: The first four years," *freedominfo.org*, January 13, 2010.

"What's wrong with the intellectual history of Public Administration," *Public Voices*, 11.2 (2010), pp. 10-14.

"An ungovernable anarchy: The United States' response to depression and default, 1837-1848," *Intereconomics: Review of European Economic Policy*, 45.4 (July-August 2010), 1-7.

"The Triumph of Loyalty Over Competence: The Bush Administration and the Exhaustion of the Politicized Presidency" Co-authored with D. Moynihan. *Public Administration Review* 70.4 (July-August 2010): 574-581.

"Air Traffic Control Commercialization Policy: Has It Been Effective?" Co-authored with Glen McDougall. *Canadian Public Administration*, 51.1 (Spring 2008): 45-69.

"The Limits of Control: The Market State, Divided Power, and the Response to 9/11," *International Public Management Journal*, 9.3 (Fall 2006): 313-332.

"Spin control and freedom of information: Lessons for the United Kingdom from Canada." *Public Administration* (UK), 83.1 (Spring 2005): 1-23 (Lead article).

Reprinted in Sean Hier and Josh Greenberg, eds., *The Surveillance Studies Reader*, Open University Press, 2007, 307-322.

"Les face cachées de la résistance gouvernementale à la transparence," *éthique publique*, 6.2 (Fall 2004), pages 33-43.

"ORCON creep: Networked governance, information sharing, and the threat to government accountability." *Government Information Quarterly*, 21.3 (July 2004): 249-267 (Lead article).

"A partial revolution: The diplomatic ethos and transparency in intergovernmental organizations." *Public Administration Review*, 64.4 (July-August 2004): 408-422. (Lead article).

Received 2005 Johnson Award for Best Paper in Ethics and Accountability in the Public Sector, Johnson Institute for Responsible Leadership, University of Pittsburgh.

"National security and open government." *Georgetown Public Policy Review*, 9.2 (Spring 2004): 69-85.

"In the Eye of the Storm? Societal Aging and the Future of Public Service Reform." *Public Administration Review*, 63.6 (November/December 2003): 720-733.

"Entangling alliances: NATO's security policy and the entrenchment of state secrecy." *Cornell International Law Journal*, 36.2 (2003): 329-360.

"NATO, secrecy, and the right to information," *East European Constitutional Review*, 11.4/12.1 (Fall 2002/Winter 2003): 86-94.

Translated as "NATO, sekretnost' i pravo na informaziju," *Konstituzionnoe Pravo: Vostochnoevropejskoe Obozrenie* (2003) 2.43.

Excerpted as "NATO's web of secrets," *Freedom of Information Review* (Australia), 100 (August 2002), pages 46-47.

"Administrative discretion and the Access to Information Act: An 'internal law' on open government?" *Canadian Public Administration*, 45.2 (Summer 2002): 175-194.

"The Commissioner as regulator: Improving strategies for enforcement of the Access to Information Act," *Queen's Law Journal*, 27 (Winter 2002), pp. 647-683.

"Multilateral institutions and the right to information: Experience in the European Union," *European Public Law* 8.2 (June 2002): 255-275.

Excerpted in *Freedom of Information Review* (Australia), 96 (December 2001): 46-49.

"Lockbox Government: Segregated Funding Strategies and the Implications for Governance." *Governance* 15.2 (April 2002), pp. 105-134.

"Structural pluralism and the right to information." *University of Toronto Law Journal*, 51.3 (July 2001), pp. 243-271.

Reprinted as "Szervezeti pluralizmus a közigazgatásban és az információhoz való jog," *Fundamentum* 2004.4: 5-20. (Budapest, Hungary: IDOK.)

Abridged in R. Calland and A. Tilley, eds., *The Right to Know, the Right to Live: Access to Information and Socio-economic Justice*. Cape Town, South Africa: Open Democracy Advice Centre, 2002, pp. 28-46.

Reprinted in *Man and Development* 24:4 (December 2002): 199-228. Centre for Research in Rural and Industrial Development (CRRID), Chandigarh, India.

"Less Government, More Secrecy: Reinvention and the Weakening of Freedom of Information Law." *Public Administration Review*, 60.4 (July-August 2000), pp. 298-310.

"Retrenchment and Freedom of Information: Recent Experience Under Federal, Ontario, and British Columbia Law." *Canadian Public Administration*, 42.4 (Winter 1999): 422-451.

Received Hodgetts Award, best English language article in *Canadian Public Administration*, 2000.

"Doubt and Deliberation: Making Strategy in Ontario's Food Bank System." *International Journal of Organization Theory and Behavior* 3.3-4 (Summer 2000).

"Performance-Based Organizations: Assessing the Gore Plan." Lead article in *Public Administration Review*, 57.6 (November-December 1997), pp. 465-478.

"The Unassailable Principle: Why Luther Gulick Searched For A Science of Administration." *International Journal of Public Administration*, 21.2-4 (1998), pp. 235-274.

Reprinted in J. Rabin, R. Munzenrider, and S. Bartell, *Principles and Practices of Public Administration* (Marcell Dekker, 2003). Part 1.5, Pages 1-16.

"Style or Substance? Media Perceptions of Clinton's Economic and Timber Summits." *Public Administration Quarterly*, 21.2 (Summer 1997), pp. 227-250.

"Worrying About Misconduct: The Control Lobby and the PS 2000 Reforms," *Canadian Public Administration*, 39.4 (Winter 1997), pp. 489-523.

"Why the Brownlow Committee Failed: Neutrality and Partisanship in the Early Years of Public Administration," *Administration & Society*, 28.1 (May 1996), pp. 3-38.

"Selling the Goods and Services Tax: Notes on the Problem of Government Advertising," *Canadian Journal of Political Science* 28.2 (June 1995), pp. 311-30. Co-authored with J. Rose.

"The Brownlow-Brookings Feud: The Politics of Dissent Within the Academic Community," *Journal of Policy History* 7.3 (Summer 1995), pp. 311-40.

"'Civic Discovery' as a Rhetorical Strategy," *Journal of Policy Analysis and Management* 14.2 (Spring 1995), pp. 291-307.

"Demonstrating Neutrality: The Rockefeller Philanthropies and the Evolution of Public Administration, 1927–36," *Public Administration Review* 54.3 (May-June 1994), pp. 221–8. (Lead article).

Received Dimock Award, best lead article in *Public Administration Review*, 1995.

"The Importance of Workplace Research," *Public Administration Quarterly* 17.2 (Summer 1993), pp. 201–226.

BOOK CHAPTERS

"Strategies for governing: The foundation of public administration" forthcoming in Mauricio I. Dussauge and Alberto Casas (eds.). *Administración y Políticas Públicas en el Siglo XXI*. México: CIDE.

"Strategy at the state level," in *Handbook on Strategic Public Management*, eds. Carsten Greve and Tamyko Ysa (Edward Elgar, forthcoming Fall 2022.)

"A Fragile State: Federal Public Administration in the Twentieth Century," in C. Dunn, ed., *Handbook of Canadian Public Administration*, Oxford University Press, 2002. Pages 18-36.

Reprinted in second edition, 2010 and third edition, 2018.

"Transparency in government," in T. Bovaird and E. Löffler, *Public Management and Governance*, 3rd ed., London: Routledge, 2015, pp. 337-347.

Revision forthcoming in fourth edition, 2022.

"How American democracy learns from crisis," in *Democracies XXI: A Paradigm Shift* (Moscow: ISEPR Foundation, June 2015). Published in Russian and English.

"Managing Fiscal Squeeze After the United States' Panic of 1837," in Christopher Hood and David Heald, eds., *When the Party's Over: The Politics of Fiscal Squeeze* (Oxford University Press, 2014).

"The rise and fall of discipline: Economic globalization, administrative reform, and the financial crisis," in M. Asensio, ed., *Handbook de administração pública* (Lisbon: INA Press), April 2013.

"Open Secrets and Dirty Hands," in *The Secrets of Law*, eds. Austin Sarat, Lawrence Douglas, and Martha Umphrey (Stanford University Press, 2012), pp. 25-45.

"Alasdair Roberts' 'Open Secrets and Dirty Hands' is an excellent look back at the secrecy conflict during the Bush Administration. He effectively presents the idea of a willing ignorance as a complicit element of perceived government secrecy." -- *Law and Politics Book Review*, 24.3 (March 2014).

"The Failure of the Guardians: Central Banking Reform and the Financial Crisis." E. Bohne and C. Karlsson, eds., *Repositioning Europe and America for Growth*, Vol. 5 of the *Transatlantic Public Policy Series* (TPPS), Transaction Publishers, 2010.

"Building Resilience: Macrodynamic Constraints on Governmental Response to Crises," in Louise Comfort, Arjen Boin, and Chris Demchak, eds., *Designing Resilience: Preparing for Extreme Events*, University of Pittsburgh Press, May 2010.

"Spin Control: The Struggle Over Access To Information," in Shannon Sampert and Linda Trimble, eds., *Mediating Canadian Politics*, Pearson Canada, 2009.

"Publishing Performance Information: An Illusion of Control?" In W. Van Dooren and S. Van de Walle, eds., *Performance Information in the Public Sector*, Palgrave Macmillan, 2008, pages 211-227.

"Constraints on the US Response to Homeland Security Threats," in Deborah E. Gibbons, ed., *Communicable Crises: Prevention, Management and Resolution in an Era of Globalization*, Information Age Publishing, 2007, pages 299-319.

"Transparency in the Security Sector," in A. Florini, ed., *The Right to Know: Transparency for an Open World*, Columbia University Press, 2007, pages 309-336.

"The Struggle for Open Government," Published as "La lucha por gobiernos abiertos," in Irma Sandoval, ed., *Corrupción y Transparencia* (Mexico City, Siglo XXI Editores, s.a., 2006), pages 180-200.

Re-published in I. Sandoval, ed., *Contemporary Debates on Corruption and Transparency* (Washington, DC: World Bank, 2011), pages 163-178.

"Dashed Expectations: Governmental Adaptation to Transparency Rules," In C. Hood and D. Heald, eds., *Transparency: The Key to Better Governance?*, Oxford University Press, 2006, pages 107-125.

"Two challenges in the administration of the Access to Information Act," In Commission of Inquiry into the Sponsorship Program and Advertising Activities, Government of Canada, *Research Studies Volume 2: The Public Service and Transparency*, 2006, pages 115-162.

"The agency concept in North America: Failure, adaptation and incremental change." In C. Talbot and C. Pollitt, eds., *Unbundled Government*, London: Routledge, 2004, pages 140-163. Co-authored with Andrew Graham.

"Public Service Reform and the New Security Agenda." In *Governance and Public Security*. Syracuse: Alan K. Campbell Public Affairs Institute, 2002. Pages 129-145. Co-authored with Donald P. Moynihan.

"Acceso a la Información Gubernamental: Compendio de Temas," in L. Neuman, ed., *Acceso a la información: La llave para la democracia*. Atlanta, GA: Carter Center, 2002. Pages 9-16.

Originally prepared as "Access to government information: An overview," for the Conference on Transparency for Growth in the Americas, Carter Center, Atlanta, May 1999.

Also published as a working paper for Transparency International, Berlin. www.transparency.de.

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"Three challenges to freedom of information." Address to the Conference on the Right to Know, Communications Law Centre, Melbourne. www.comslaw.org.au.

"Ontario's Freedom of Information Law: Assessing the Impact of the Harris Government Reforms," Working Paper, School of Policy Studies, Queen's University, May 1999. 19 manuscript pages.

"Monitoring Performance by Federal Agencies: A Tool for Enforcement of the Access to Information Act," Working Paper, School of Policy Studies, Queen's University, March 1999. 18 manuscript pages.

"Limited Access: Assessing the Health of Canada's Freedom of Information Laws." Working Paper, School of Policy Studies, Queen's University. April 1998. 85 manuscript pages.

"Building a Common Services Department: The Establishment of Public Works and Government Services Canada." Contract 94-276, Canadian Centre for Management Development. 1995. 64 manuscript pages.

Case studies prepared for the Council for Excellence in Government, 1997-99. Each about 10 ms. pages: The America Reads Challenge; James Lee Witt and FEMA; Joe Dear and OSHA; Dan Goldin and NASA; Reform of the drug approval process within the FDA.

RESEARCH GRANTS

- 2005 Donner Canadian Foundation. Analysis of data on performance of air traffic control systems. With V. Pyrozhenko.
- 2003 IBM Endowment for the Business of Government. Study of transborder public service systems.
- 2002 PricewaterhouseCoopers Endowment for the Business of Government. Symposium on Governance and Public Security.
- 2002 SSHRC/LRC Joint Initiative Grant, with R. Wolfe and M. Mendelsohn. Good governance at home and abroad.
- 2002 Canadian Newspaper Association. Administration of Access to Information Act within Human Resources Development Canada.

2001 Queen's University Principal's Development Fund Grant. Statistical analysis of operation of Access to Information Act.

COURSES TAUGHT

For University of Massachusetts Amherst:

Policy Analysis
Strategies for Governing
Strategies for Social Change
Introduction to Public Administration
Controversies in Public Policy

For University of Missouri:

Governance and Public Affairs (PhD seminar)
Ethics, Democracy and Public Service
Law and Public Policy

For Suffolk University:

Administrative Law
Law and Public Policy
Information Law and Policy
Politics of Public Policy

For the Department of Public Administration, The Maxwell School:

Public Sector Reform
Public Organizations and Management
Doctoral Seminar, Intellectual History of Public Administration

In the MPA program, School of Policy Studies, Queen's University:

Policymaking in Government
Public Sector Reform
Public Management

In the MPP program, Graduate Public Policy Institute, Georgetown University:

Innovations in Public Management

In the MPA and DPA programs, University of Southern California:

Organizational Theory

Public Administration and Society

Doctoral Seminar in Public Administration (co-instructor)

PHD SUPERVISION (2015 ONWARD)

Min Kyoung-sun, PhD in Public Affairs, University of Missouri. Main advisor. Completed degree in May 2018.

Muinul Islam, PhD in Public Affairs, University of Missouri. Member of committee. Completed degree in October 2020.

OTHER ACTIVITIES

2022 Panel, UPES School of Liberal Studies, 'The What, Why, and How of Liberal Studies'. June 16, 2022 (Online).

2022 Keynote address, "Driving Good Governance" conference, Institute of Government & Public Policy, University of East London, May 30, 2022 (Online).

2022 Opening plenary speaker, Tenth Annual Conference, Canadian Association of Programs in Public Administration, University of Victoria, May 25, 2022.

2022 Webinar speaker, South Asian Network for Public Administration, May 7, 2022.

2022 Keynote speaker, Public Service Recognition Week, SUNY Buffalo State College, April 30, 2022.

- 2022 Speaker, Policy Talk Series, Centre for Public Policy and Governance, Institute of Social Sciences, April 3, 2022.
- 2022 Panelist, Plenary discussion on "Democracy Under Threat," and Co-Chair, Panel discussion on international scholarly engagement, Annual Conference of the American Society for Public Administration, March 19-20, 2022.
- 2022 Panelist, Conference on Digital Technology and Access to Information, Government of Karnataka, February 15, 2022.
- 2022 Panelist, "Decolonizing teaching and research in public administration," January 28, 2022. Organized by the Consortium of Race and Gender Scholars.
- 2021-22 Co-Moderator, AALS Conversations on the Administrative State.
- 2021 Lecture, School of Policy Studies, Queen's University, November 25, 2021.
- 2021 Keynote address, NASPAA South Asia Conference, November 13, 2021 (Online).
- 2021 Panelist, International Conference of Information Commissioners, October 27, 2021 (Online).
- 2021 Special address, Tillotoma Foundation Conference on International Politics and Asian Studies, July 28, 2021 (Online).
- 2021 Panelist, "Globalizing public administration," PATNet Conference, June 5 (Online).
- 2021 Keynote address, International Conference on Contemporary Issues in Business Management and Economics, Panipat Institute, Haryana, May 28 (Online).
- 2021 Panelist, Future of Public Sector Management Conference, Canadian School for Public Service, May 18 (Online).

- 2021 Panelist, Careers in Public Policy, Indian School of Public Policy, May 16 (Online).
- 2021 Discussant, ASPA Book Talk on *Democracy and Public Policy in the Post-COVID-19 World*, May 12 (Online).
- 2021 Keynote address, Graduate Student Conference on Policy and Global Studies John W. McCormack Graduate School, UMass Boston, April 16, 2021 (Online).
- 2021 Interview, "Shaping public policy careers," *Network Capital*, April 12 (Online).
- 2021 Lecture, JKLU Global Policy Lecture Series, February 13 (Online).
- 2021 Interview, Wilson Center NOW, February 3. "The Hundred Day Mistake."
- 2021 Lecture, Graduate School of Public Administration, Seoul National University, January 7 (Online).
- 2021 Panel discussion, ASPA Section on Democracy and Social Justice: "The insurrection and its consequences." February 4 (Online).
- 2020 Lecture, Centro de Investigación y Docencia Económicas, Mexico City. November 12 (Online).
- 2020 Lecture, Master of Public Governance program, Copenhagen Business School. October 29 (Online).
- 2020 Keynote conversation, Ralph Munro Institute for Civic Education, Western Washington University, October 27 (Online).
- 2020 NASPAA conference panelist, October 15-16. "Impact of COVID-19 on core public administration"; and "Safeguarding democratic values in a turbulent time."
- 2020 Talks at Department of Political Science, University of Utah, September 14 and 17 (Online); Camargo School of Government at the Universidad de los

Andes, September 25 (Online); School of Public Affairs & Civic Engagement, San Francisco State University, September 30 (Online); Copenhagen Business School, October 9 (Online); CIDE Mexico City, November 12 (Online).

- 2020 Talk to incoming students, Department of Public Administration and Policy, School of Public and International Affairs, University of Georgia, August 2020 (Online).
- 2020 Invited talk, School of Public Administration, University of Victoria, May 7, 2020. (Online)
- 2020 Keynote address, Graduate Student Conference on Policy and Global Studies John W. McCormack Graduate School, UMass Boston, April 17, 2020. (Cancelled due to pandemic.)
- 2020 Co-Chair, Riggs Symposium Committee, ASPA Section on International and Comparative Administration, April 3, 2020. (Cancelled due to pandemic.)
- 2020 Invited presentation, POLS110, Department of Political Science, Queen's University. March 2020. (Cancelled due to pandemic.)
- 2020 Invited presentation, Defense and Strategic Studies Course, Australian War College, March 12, 2020.
- 2020 Invited presentation, Copenhagen Business School, March 11, 2020. (Cancelled due to pandemic.)
- 2020 Podcast, *Academics of Public Administration*, March 12. <https://www.podbean.com/media/share/pb-ph43j-d608c8>
- 2020 International Seminar on Democracy and Public Policy in India, Department of Political Science Jamia Millia Islamia, New Delhi. February 27, 2020. (Online)
- 2020 Invited presentation, GMU-SNU BK21 International Conference, Washington DC, February 5-7, 2020.

- 2020 Presentations to the Commonwealth Human Rights Initiative, Delhi, January 6; Meghalaya Institute of Governance, Shillong, January 9; and JK Lakshmipat University, Jaipur, January 14.
- 2019 Presentation to officers of Indian Administrative Service, New York City, November 15.
- 2019 Presentation at Northeast Conference of Public Administration, New York City, November 9.
- 2019 Panelist on public administration in South Asia, NASPAA, October 18, 2020.
- 2019 Presentation to doctoral seminar, School of Government and Public Policy, University of Arizona, October 14.
- 2019 Member, Advisory Committee, Sixth Global Conference on Transparency Research, June 26-27, 2019, Rio de Janeiro.
- 2019 Keynote address, Public Administration Theory Network (PAT-Net) Conference, Denver, CO, May 31, 2019.
- 2019 Talk to POLS110Q, Contemporary Issues in Politics, Queen's University, March 25, 2019.
- 2019 Panelist, Conference on public affairs education in South Asia, co-hosted by NASPAA and Jindal Global University, Sonipat, February 25-26, 2019.
- 2019 Keynote speaker, School of Government, Universidad de los Andes, Bogotá, Colombia, February 11-12, 2019.
- 2019 Invited presentation, ASU-SNU BK21 International Conference, Phoenix AZ, January 15-16, 2019.
- 2018 Keynote address, Northeast Conference on Public Administration (NECoPA), Baltimore, MD, November 3, 2018.

- 2018 Lecture, Public Governance Institute, KU Leuven, October 26, 2018.
- 2018 Public Lecture, Baden-Württemberg Seminar, Heidelberg Center for American Studies, October 23, 2018. Workshop, October 24, 2018.
- 2018 Panel Chair, NASPAA, October 11, 2018: "Preparing Leaders for a Turbulent World."
- 2018 Panel Chair, "Can open government promote good governance?", School of Public Affairs and Administration, Rutgers Newark, September 28, 2018.
- 2018 Participant, Minnowbrook IV Conference, Syracuse University, August 17-20, 2018.
- 2018 Distinguished Visiting Lecturer, Suffolk University, April 12, 2018.
- 2018 Presentation, Research Seminar Series, School of Public Affairs, American University, March 29, 2018.
- 2017 Address to the International Conference of Information Commissioners, Manchester, UK, September 20, 2017.
- 2017 Member of Program Committee, Public Management Research Conference, June 8-10, 2017.
- 2017 Co-Chair, Sub-theme on democratic values, 13th Transatlantic Dialogue, Florida International University, April 5-8, 2017.
- 2017 Guest lecturer, La Follette School of Public Affairs, University of Wisconsin, March 28, 2017.
- 2017 Guest speaker, "Four Crises of American Democracy," Truman Library Institute, February 9, 2016.
- 2017 Guest speaker, BK21 Conference, Seoul National University Graduate School of Public Administration, New York City, January 14, 2016.

- 2016 Guest lecturer, Johnson Institute for Responsible Leadership, University of Pittsburgh, December 6, 2016.
- 2016 Guest lecturer, Graduate School of Public and International Affairs, University of Pittsburgh, December 7, 2016.
- 2016 Panelist, Annual meeting of the Canadian Bar Association, Ottawa, Canada, October 29, 2016.
- 2016 Panelist, Conference marking fortieth anniversary of MPA, Centro de Investigación y Docencia Económicas, Mexico City.
- 2016 Visiting Distinguished Scholar, School of Public Affairs, University of Kansas, October 2016.
- 2016 Keynote speaker, 3rd International Conference on Democratic Governance in the Developing World, Washington DC, July 19, 2016.
- 2016 Presenter, Technology for Accountability Lab, Stanford University Online Lagunita, June 2016.
- 2015 Member of committee for selection of host of Fifth Global Conference on Transparency Research, Fall 2015.
- 2015 Member of Award Committee, Robert C. Clark Access to Information Award, Office of the Information and Privacy Commissioner of Alberta.
- 2015 Panelist, APSA pre-conference workshop, Section on Public Administration.
- 2015 Lecture, International Conference of the Korean Association for Public Administration, July 17, 2015.
- 2015 Advisory Committee, Fourth Global Conference on Transparency Research, Università della Svizzera Italiana, Lugano, Switzerland, June 4-6, 2015.
- 2015 S.T. Lee Lecture, All Souls College, University of Oxford, February 26, 2015.

- 2014 Keynote address, Accountability Network seminar on "Design of a public policy for accountability and corruption control," Mexico City, October 21, 2014. Lecture, "Is Democracy in Crisis?", CIDE, October 23, 2014.
- 2014 Lecture: "The Logic of Discipline", Taubman Center for Public Policy and Institutions, Brown University, October 16, 2014.
- 2014 Australia/New Zealand School of Government (ANZSOG) Fellow at Victoria University of Wellington Visiting Professorial Fellow, May 2014.
- 2014 Research colloquium, Department of Public Administration, Florida Atlantic University, March 31, 2014.
- 2014 Research colloquium, School of Public Affairs and Administration, Rutgers Newark, February 13, 2014.
- 2013 Member of advisory committee, Third Global Conference on Transparency Research, HEC Paris, October 24-26, 2013.
- 2013 Speaker, Conference on the politics of fiscal squeeze, British Academy, July 9-10, 2013.
- 2013 Speaker, General Secretariat of the Council of the European Union, July 8, 2013.
- 2013 Member of Planning Committee, Presidential Workshop on Globalizing the Curriculum, 2013 Annual Meeting, Association of American Law Schools.
- 2012 Keynote speaker, Tenth World Conference of the International Ombudsman Institute, Wellington, NZ, November 13-16, 2012.
- 2012 Member of program committee, Transatlantic Conference on Transparency Research, Utrecht, June 7-9.
- 2012 Guest Speaker, Northeastern Law Faculty Colloquium, April 11.
- 2012 Member of Carter Center delegation to Beijing, April 6-10. Gave talks at Tsinghua Law School and Central Translation Bureau.

- 2011 Workshop leader, Seventh Annual Graduate Conference, The Hebrew University, Jerusalem, December 14-16, 2011.
- 2011 Speaker, Maurer School of Law, Center for Law, Society and Culture colloquium series, September 29, 2011.
- 2011 Member of program committee, First Global Conference on Transparency Research, May 19-20, Rutgers University-Newark.
- 2011 Levitt Speaker, "WikiLeaks: The Illusion of Transparency," Hamilton College, April 7, 2011.
- 2010 Keynote address, Tenth Anniversary of the Utrecht University School of Governance, Utrecht, Netherlands, November 19, 2010.
- 2010 Speech, International Research Seminar, Department of Public Administration, Erasmus University Rotterdam, November 18, 2010.
- 2010 Lecture, "The Logic of Discipline," Public Sector Governance Group, World Bank, November 10, 2010.
- 2010 Lecture, "Rise and Fall of Central Bank Independence," University of Ottawa Graduate School of Public and International Affairs, October 19, 2010.
- 2010 Faculty member, International School for Transparency, University of Cape Town Faculty of Law, October 4-6, 2010.
- 2010 Keynote speaker, Canadian Bar Association conference on Privacy and Access Rights in the Age of Technology, Ottawa, Canada, September 19.
- 2009 Speaker, UNDP/Government of India conference on the Right to Information, Bangalore, India, October 8-9.
- 2009 Keynote speaker, Third Annual International Right to Know Day conference, American University Washington College of Law, September 28.

- 2009 Keynote speaker, ICG Sommergespräche, Vienna, Austria, September 15.
- 2009 Speaker, Conference on NATO and Human Rights in the post 9/11 World, Center for Constitutional Rights and International Federation for Human Rights, Strasbourg, France, April 1.
- 2009 Panelist, Advanced Academic Update, "Governance Indicators and Assessments," Maastricht School of Governance, Maastricht NL, January 21-22.
- 2008 Lecture, Graduate School of Library and Information Science, University of Illinois at Urbana-Champaign, October 6.
- 2008 Guest speaker, Right to Know Week: Manitoba Right to Know Committee (Winnipeg, September 29); Saskatchewan Right to Know Committee (Regina, September 30); British Columbia Freedom of Information and Privacy Association (Vancouver, October 1).
- 2008 Presentation to representatives of Thai government on access to information; World Bank Institute, Washington, DC, September 11.
- 2008 Keynote speaker, International Seminar on Freedom of Information, Instituto de Investigaciones Sociales de la UNAM, Mexico City, May 20, 2008.
- 2008 Lecture, Department of Personnel and Training, Government of India, Delhi, May 5, 2008.
- 2008 Invited lecturer, Johnson Institute for Responsible Leadership, University of Pittsburgh, March 7, 2008.
- 2008 Panelist, International Conference on the Right to Information, Carter Center, February 27-29, 2008.
- 2008 Panelist, Yale China Law Center/Peking University Workshop on Anti-Corruption, Beijing, January 12-13, 2008.

- 2007 Keynote speaker, International Conference of Information Commissioners, Wellington, New Zealand, November 27, 2007.
- 2007 Keynote speaker, Government of Ontario Access and Privacy Conference, Toronto, October 3, 2007.
- 2007 Panelist, Symposium on "Building Freedom, Building Security," New York University School of Law, September 7, 2007.
- 2007 Panelist, Global Investigative Journalism Conference, Toronto, May 26, 2007.
- 2007 Invited participant, preparatory conference on Access to Information, Carter Center, May 20-21, 2007.
- 2007 Panelist, Woodrow Wilson International Center for Scholars, March 26, 2007.
- 2007 Invited speaker, Seminar on Leading with Integrity, Brookings Institution, March 21, 2007.
- 2007 Invited speaker, La Follette School of Public Affairs, University of Wisconsin - Madison, March 14, 2007.
- 2007 Invited speaker, Amherst College Department of Law, Jurisprudence and Social Thought, February 19, 2007.
- 2006 Invited speaker, Annual Conference of the Council on Government Ethics Laws, New Orleans, December 4, 2006.
- 2006 Invited speaker, Annual Conference of the Virginia Coalition for Open Government, Richmond VA, November 17, 2006.
- 2006 Witness, House of Commons Standing Committee on Access to Information and Privacy, Ottawa, October 18, 2006.
- 2006 Invited speaker, national conference of the Institute for Public Administration of Canada, August 30, 2006.

- 2006 Invited speaker, Colloquium on the Human Rights of Anti-Terrorism, University of Ottawa, June 15-17, 2006.
- 2006 Invited speaker, Carter Center International Seminar on the Right to Information, Kingston, Jamaica, June 8, 2006.
- 2006 Invited speaker, Centre for the Anthropological Study of Knowledge and Ethics, University of St. Andrews, Scotland, April 13, 2006.
- 2006 Keynote speaker, International Conference on Corruption and Transparency, Universidad Nacional Autónoma de México, March 23, 2006.
- 2006 Seminar, Hatfield School of Government, Portland State University, March 22, 2006.
- 2006 C-SPAN BookTV, taped at Powell's Books, Portland, OR, March 22, 2006.
- 2006 Keynote address, Information Ethics Roundtable, American Philosophical Association, Portland OR, March 22, 2006.
- 2006 Invited speaker, "Global Transparency: Empowerment and Democracy in the 21st Century," Brookings Institution, March 15, 2006.
- 2006 Invited participant, "Managing Extreme Events: Transatlantic Perspectives", Graduate School of Public and International Affairs, University of Pittsburgh, March 2, 2006.
- 2006 Invited lecturer, Johnson Institute for Responsible Leadership, University of Pittsburgh, January 19, 2006.
- 2006 Invited panelist, Woodrow Wilson International Center for Scholars, January 10, 2006.
- 2005 Invited colloquium speaker, School of Public Policy and Administration, Carleton University, December 8, 2005.

- 2005 Invited speaker, Conference on *Access to Information and Major Projects*, November 30, 2005, London.
- 2005 Guest speaker, USC Annenberg School for Communication, September 29, 2005.
- 2005 Invited speaker, Conference on *Access to Information: Analyzing State of the Law*, Ottawa, September 8, 2005.
- 2005 Invited main paper, International Public Management Network Research Workshop, August 15-17, 2005.
- 2005 Invited speaker, Public History Inc. annual conference, Ottawa, June 23, 2005.
- 2005 Invited speaker, IV Global Forum on Fighting Corruption, Brasilia, June 6-9, 2005.
- 2005 Guest Lecturer, Commission's Lecture Series, European Commission, Brussels, May 24, 2005.
- 2005 Panelist, International Conference of Information Commissioners, Cancun, Mexico, February 20-23, 2005.
- 2005 Panelist, Roundtable on Scientific Communication and National Security, The National Academies and Center for Strategic and International Studies, Irvine, California, February 2-3, 2005.
- 2005 Contributor, British Academy/ESRC Seminar on Freedom of Information, London, January 2005.
- 2005 Seminar, Constitution Unit, University College London, January 13, 2005.
- 2004 Panelist, *Ad Idem* Media Law Conference, Toronto, November 20, 2004.
- 2004 Keynote speaker, Conference on Information Management for the Public Sector, Ottawa, Canada, July 29, 2004.

- 2004 Keynote speaker, Public Performance Exchange, Ottawa, Canada, May 28, 2004.
- 2004 Special seminar, Programme in Comparative Media Law and Policy, Oxford University, May 13, 2004. Cosponsored by the Reuters Foundation Fellowship Programme.
- 2004 Keynote speaker, Freedom of Information 2004 Conference, May 12, 2004. Cosponsored by University College London and UK Department of Constitutional Affairs.
- 2004 Panelist, Freedom of Information Day Conference, Freedom Forum, Arlington, VA, March 16, 2004.
- 2004 Panelist on Transparency, NAPA Standing Panel on Social Equity in Governance, February 28, 2004.
- 2002-05 Member, Transparency Task Force, Initiative for Policy Dialogue.
- 2001-04 Editorial Board, *Freedom of Information Review*.
- 2003 Panelist, Tenth Anniversary Conference, British Columbia Office of the Information and Privacy Commissioner, September 25, 2003.
- 2003 Keynote Address, New York Association of Local Government Records Officers, Corning, New York, June 2, 2003.
- 2003 Lecture, Faculty of Management, Dalhousie University, Halifax, Canada. March 14, 2003.
- 2002 Seminar, Constitution Unit, University College London, December 10, 2002.
- 2002 Keynote address, Conference on Open and Controlled Society, Winnipeg, Manitoba, May 10, 2002.
- 2002 Keynote address, Public Management Development Program, Government of Saskatchewan, Regina, February 13, 2002.

- 2002 Keynote speaker, Seminar on Freedom of Information, Kingston, Jamaica, January 5-8, 2002. Also witness before legislative committee on proposed Access to Information Act.
- 2001 Keynote address, Annual Meeting of the Canadian Access and Privacy Association, Ottawa, October 11, 2001
- 2001 Keynote address, Open Government 2001 conference, Toronto, September 13, 2001.
- 2001 Presentation to the MPs' Committee on Access to Information, Ottawa, August 29, 2001.
- 2000 Presentation to meeting of the Information Policy Committee, Canadian Library Association, Edmonton, June 24, 2000.
- 2000 Presentation to annual meeting of Access and Privacy Commissioners, Winnipeg, May 26, 2000.
- 2000 Keynote speaker, Conference on Open Government, Toronto, March 10-11, 2000.
- 2000 Speaker, World Bank conference on the New Public Management, March 10, 2000.
- 2000 Keynote speaker, Seminar on Freedom of Information, Media Association of Jamaica, Kingston, Jamaica, February 22, 2000.
- 1999 Speaker, Conference on Freedom of Information and Protection of Privacy, Management Board Secretariat, Government of Ontario, September 30, 1999.
- 1999 Keynote speaker, Conference on the Right to Know, Communications Law Centre, Melbourne, August 19-20, 1999.
- 1999 Panelist, World Bank PREM Group Conference, Washington, July 1999.

- 1999 Participant in President Carter's Conference on Transparency for Growth in the Americas, The Carter Center, Atlanta, May 1999.
- 1999 Participant in Vice-President Gore's Global Forum on Reinventing Government, Washington, DC, February 1999.
- 1997-99 Principal investigator, review of federal and provincial freedom of information laws. Supported by a grant from the Canadian Newspaper Association.
- 1996-2000 External Advisory Panel on the President's Report on Review, Treasury Board Secretariat, Government of Canada.
- 1993 Principal investigator in a study of community consultation programs implemented by the Correctional Service of Canada, Ontario Region. Supported by a grant from the Correctional Service of Canada.
- 1991-92 Consultant to the Advanced Management Program of the Canadian Centre for Management Development.