

ALASDAIR S. ROBERTS

WORK ADDRESS

Suffolk University Law School
120 Tremont Street
Boston, MA
USA 02108-4977

Tel (617) 599-9029
alasdair.roberts at gmail.com
<http://www.aroberts.us>

CURRENT APPOINTMENTS

- 2008- Jerome L. Rappaport Professor of Law and Public Policy, Suffolk University Law School; Faculty Director, Rappaport Center for Law and Public Service
- 2009- Co-Editor, Governance
- 2010-13 Public member, Administrative Conference of the United States
- 2007- Fellow, National Academy of Public Administration
- 2005-13 Honorary Senior Research Fellow, Constitution Unit, School of Public Policy, University College London
- 2007- Research Associate, Institute for National Security and Counterterrorism, Syracuse University

EDITORIAL BOARDS

- 2010- Board of Editors, Canadian Public Administration
- 2010- Board of Editors, Journal for Poverty Alleviation and Development
- 2007- Board of Editors, Administration & Society
- 2006- Board of Editors, Governance
- 2004- Advisory Board, Revue Gouvernance
- 2004- Board of Editors, Open Government
- 2004- Board of Editors, International Review of Public Administration
- 2003- Board of Editors, International Public Management Journal
- 2002- Board of Editors, Freedominfo.org
- 2001- Board of Editors, Public Management Review
- 2000- Board of Editors, Public Administration Review

PREVIOUS ACADEMIC APPOINTMENTS

- 2007-2008 Professor of Public Administration, Maxwell School of Citizenship and Public Affairs, Syracuse University
- 2001-2007 Associate Professor of Public Administration, Maxwell School
- 1996-2001 Associate Professor, School of Policy Studies, Queen's University.
- 1996-97 Visiting Associate Professor, University of Southern California.
- 1996-97 Visiting Fellow, Georgetown University, Graduate Public Policy Institute.

- 1993–96 Assistant Professor, School of Policy Studies, Queen's University.
1990–93 Lecturer, School of Public Administration, Queen's University.

OTHER PREVIOUS APPOINTMENTS

- 2001-06 Director, Campbell Public Affairs Institute, Maxwell School
2002-10 Board of Editors, Journal of Public Administration Research and Theory
2001-04 Visiting Fellow, School of Policy Studies, Queen's University.
2000-01 Graduate Coordinator, School of Policy Studies, Queen's University.
1998-99 Graduate Coordinator, School of Policy Studies, Queen's University.
1997-2003 Academic Advisory Council, Treasury Board Secretariat, Government of Canada.
1997-98 Visiting Scholar, Council for Excellence in Government, Washington.
1993–95 Associate Director, School of Policy Studies, Queen's University.

EDUCATION

- 1987–94 Ph.D. (Public Policy), Harvard University.
1984–86 M.P.P., Kennedy School of Government, Harvard University.
1981–84 J.D., University of Toronto Law School.
1979–81 B.A. (Political Studies), Queen's University.

BOOK AWARDS

- 2011 Honorable Mention, American Society for Public Administration, Section on Public Administration Research. (For *Logic of Discipline: Global Capitalism and the Architecture of Government*.)
2007 Charles H. Levine Memorial Book Prize, Research Committee on the Structure of Governance, International Political Science Association (for *Blacked Out: Government Secrecy in the Information Age*)
2007 Best Book Award, Public and Nonprofit Division, Academy of Management (for *Blacked Out: Government Secrecy in the Information Age*)
2007 Annual Book Award, American Society for Public Administration, Section on Public Administration Research. (for *Blacked Out: Government Secrecy in the Information Age*.)
2006 Louis Brownlow Book Award, National Academy of Public Administration (for *Blacked Out: Government Secrecy in the Information Age*.)

JOURNAL ARTICLE AWARDS

- 2009 Laverne Burchfield Award, Best book review, *Public Administration Review*.
2005 Johnson Institute Award for Research in Ethics and Accountability.
1999 J.E. Hodgetts Award, Best article (English), *Canadian Public Administration*.
1995 Marshall Dimock Award, Best lead article, *Public Administration Review*.

OTHER AWARDS

- 2001 Individual Program Fellowship, Open Society Institute, New York.
 1999-2000 Fellowship, Woodrow Wilson International Center for Scholars, Washington.
 1986-89 Doctoral Fellowships, Social Sciences and Humanities Research Council.
 1987-88 Award, Harvard Committee on Higher Degrees in Public Policy.
 1985-86 Kennedy Fellow, Kennedy School of Government.
 1981 W. Near Prize in Political Studies, Queen's University.
 1981 Adams Scholarship, Queen's University.
 1980-81 Dean's List, Queen's University.
 1979-81 Tricolour Scholarship, Queen's University.

BOOKS

America's First Great Depression: Economic Crisis and Political Disorder After the Panic of 1837. Cornell University Press, Spring 2012.

The Logic of Discipline: Global Capitalism and the New Architecture of Government. Oxford University Press, March 2010 (Hardcover), August 2011 (Paperback).

"This concise and provocative book has a readability that belies its dense subject matter. . . . [A] revealing exploration of the democratic deficit that lingers at the core of many of our society's major institutions." *Times Literary Supplement*, November 26, 2010.

The Collapse of Fortress Bush: The Crisis of Authority in American Government. New York: New York University Press, February 2008.

"A trenchant analysis of the last eight years of American political history. . . . A work of rare insight that fills gaps glaringly evident in most public discourse." *Kirkus Reviews*, November 1, 2007.

"This provocative, intelligent book will likely challenge the opinions of Bush's champions and detractors alike. . . . Roberts suggests that institutional forces have shaped American politics more profoundly than the personalities and aspirations of those in power." *Publishers Weekly*, December 24, 2007.

"Roberts offers a provocative and intriguing thesis . . . and carefully develops his argument with examples and compelling logic. Highly recommended." *Library Journal*, February 1, 2008.

"Recommended. Roberts' sound judgment and expertise in the field of public administration make this an excellent primer on governance in the Bush years." *Choice*, September 2008.

Blacked Out: Government Secrecy in the Information Age. New York: Cambridge University Press, 2006.

So-Called Experts: How American Consultants Remade the Canadian Civil Service, 1918-21. Toronto: Institute of Public Administration of Canada, 1996.

SCHOLARLY JOURNAL ARTICLES

"WikiLeaks: The Illusion of Transparency," *International Review of Administrative Sciences*, forthcoming.

"The Rise and Fall of Discipline: Economic Globalization, Administrative Reform, and the Financial Crisis," *Public Administration Review*, 70:s1 (December 2010): s56-s63.

"Harris' Mirage: The Positive Service State," *Public Administration Review*, 70:s1 (December 2010): s268-s272.

"A Great and Revolutionary law? The First Four Years of India's Right to Information Act," *Public Administration Review*, 70.6 (November-December 2010), pp. 925-933.

A summary appeared as "India's Right to Information Act: The first four years," *freedominfo.org*, January 13, 2010.

"What's wrong with the intellectual history of Public Administration," *Public Voices*, 11.2 (2010), pp. 10-14.

"An ungovernable anarchy: The United States' response to depression and default, 1837-1848," *Intereconomics: Review of European Economic Policy*, 45.4 (July-August 2010), 1-7.

"The End of an Idea? The Bush Administration and the Exhaustion of the Politicized Presidency" Co-authored with D. Moynihan. *Public Administration Review* 70.4 (July-August 2010): 574-581.

"Air Traffic Control Commercialization Policy: Has It Been Effective?" Co-authored with Glen McDougall. *Canadian Public Administration*, 51.1 (Spring 2008): 45-69.

"The Limits of Control: The Market State, Divided Power, and the Response to 9/11," *International Public Management Journal*, 9.3 (Fall 2006): 313-332.

"Spin control and freedom of information: Lessons for the United Kingdom from Canada." *Public Administration (UK)*, 83.1 (Spring 2005): 1-23 (Lead article).

Reprinted in Sean Hier and Josh Greenberg, eds., *The Surveillance Studies Reader*, Open University Press, 2007, 307-322.

"Les face cachées de la résistance gouvernementale à la transparence," *éthique publique*, 6.2 (Fall 2004), pages 33-43.

"ORCON creep: Networked governance, information sharing, and the threat to government accountability." *Government Information Quarterly*, 21.3 (July 2004): 249-267 (Lead article).

"A partial revolution: The diplomatic ethos and transparency in intergovernmental organizations." *Public Administration Review*, 64.4 (July-August 2004): 408-422. (Lead article).

Received 2005 Johnson Award for Best Paper in Ethics and Accountability in the Public Sector, Johnson Institute for Responsible Leadership, University of Pittsburgh.

"National security and open government." *Georgetown Public Policy Review*, 9.2 (Spring 2004): 69-85.

"In the Eye of the Storm? Societal Aging and the Future of Public Service Reform." *Public Administration Review*, 63.6 (November/December 2003): 720-733.

"Entangling alliances: NATO's security policy and the entrenchment of state secrecy." *Cornell International Law Journal*, 36.2 (2003): 329-360.

"NATO, secrecy, and the right to information," *East European Constitutional Review*, 11.4/12.1 (Fall 2002/Winter 2003): 86-94.

Translated as "NATO, sekretnost' i pravo na informaziju," *Konstituzionnoe Pravo: Vostochnoevropejskoe Obozrenie* (2003) 2.43.

Excerpted as "NATO's web of secrets," *Freedom of Information Review* (Australia), 100 (August 2002), pages 46-47.

"Administrative discretion and the Access to Information Act: An 'internal law' on open government?" *Canadian Public Administration*, 45.2 (Summer 2002): 175-194.

"The Commissioner as regulator: Improving strategies for enforcement of the Access to Information Act," *Queen's Law Journal*, 27 (Winter 2002), pp. 647-683.

"Multilateral institutions and the right to information: Experience in the European Union," *European Public Law* 8.2 (June 2002): 255-275.

Excerpted in *Freedom of Information Review* (Australia), 96 (December 2001): 46-49.

"Lockbox Government: Segregated Funding Strategies and the Implications for Governance." *Governance* 15.2 (April 2002), pp. 105-134.

"Structural pluralism and the right to information." *University of Toronto Law Journal*, 51.3 (July 2001), pp. 243-271.

Reprinted as "Szervezeti pluralizmus a közigazgatásban és az információhoz való jog," *Fundamentum* 2004.4: 5-20. (Budapest, Hungary: IDOK.)

Abridged in R. Calland and A. Tilley, eds., *The Right to Know, the Right to Live: Access to Information and Socio-economic Justice*. Cape Town, South Africa: Open Democracy Advice Centre, 2002, pp. 28-46.

Reprinted in *Man and Development* 24:4 (December 2002): 199-228. Centre for Research in Rural and Industrial Development (CRRID), Chandigarh, India.

"Less Government, More Secrecy: Reinvention and the Weakening of Freedom of Information Law." *Public Administration Review*, 60.4 (July-August 2000), pp. 298-310.

"Retrenchment and Freedom of Information: Recent Experience Under Federal, Ontario, and British Columbia Law." *Canadian Public Administration*, 42.4 (Winter 1999): 422-451.

Received Hodgetts Award, best English language article in *Canadian Public Administration*, 2000.

"Doubt and Deliberation: Making Strategy in Ontario's Food Bank System." *International Journal of Organization Theory and Behavior* 3.3-4 (Summer 2000).

"Performance-Based Organizations: Assessing the Gore Plan." Lead article in *Public Administration Review*, 57.6 (November-December 1997), pp. 465-478.

"The Unassailable Principle: Why Luther Gulick Searched For A Science of Administration." *International Journal of Public Administration*, 21.2-4 (1998), pp. 235-274.

Reprinted in J. Rabin, R. Munzenrider, and S. Bartell, *Principles and Practices of Public Administration* (Marcell Dekker, 2003). Part 1.5, Pages 1-16.

"Style or Substance? Media Perceptions of Clinton's Economic and Timber Summits." *Public Administration Quarterly*, 21.2 (Summer 1997), pp. 227-250.

"Worrying About Misconduct: The Control Lobby and the PS 2000 Reforms," *Canadian Public Administration*, 39.4 (Winter 1997), pp. 489-523.

"Why the Brownlow Committee Failed: Neutrality and Partisanship in the Early Years of Public Administration," *Administration and Society*, 28.1 (May 1996), pp. 3-38.

"Selling the Goods and Services Tax: Notes on the Problem of Government Advertising," *Canadian Journal of Political Science* 28.2 (June 1995), pp. 311-30. Co-authored with J. Rose.

"The Brownlow-Brookings Feud: The Politics of Dissent Within the Academic Community," *Journal of Policy History* 7.3 (Summer 1995), pp. 311-40.

"'Civic Discovery' as a Rhetorical Strategy," *Journal of Policy Analysis and Management* 14.2 (Spring 1995), pp. 291-307.

"Demonstrating Neutrality: The Rockefeller Philanthropies and the Evolution of Public Administration, 1927–36," *Public Administration Review* 54.3 (May-June 1994), pp. 221–8. (Lead article).

Received Dimock Award, best lead article in *Public Administration Review*, 1995.

"The Importance of Workplace Research," *Public Administration Quarterly* 17.2 (Summer 1993), pp. 201–226.

BOOK CHAPTERS

"Open Secrets and Dirty Hands," in *The Secrets of Law*, eds. Austin Sarat, Lawrence Douglas, and Martha Umphrey (Stanford University Press, 2012).

"The Failure of the Guardians: Central Banking Reform and the Financial Crisis." E. Bohne and C. Karlsson, eds., *Repositioning Europe and America for Growth*, Vol. 5 of the *Transatlantic Public Policy Series* (TPPS), Transaction Publishers, 2010.

"Building Resilience: Macrodynamic Constraints on Governmental Response to Crises," in Louise Comfort, Arjen Boin, and Chris Demchak, eds., *Designing Resilience: Preparing for Extreme Events*, University of Pittsburgh Press, May 2010.

"Spin Control: The Struggle Over Access To Information," in Shannon Sampert and Linda Trimble, eds., *Mediating Canadian Politics*, Pearson Canada, 2009.

"Publishing Performance Information: An Illusion of Control?" In W. Van Dooren and S. Van de Walle, eds., *Performance Information in the Public Sector*, Palgrave Macmillan, 2008, pages 211-227.

"Constraints on the US Response to Homeland Security Threats," in Deborah E. Gibbons, ed., *Communicable Crises: Prevention, Management and Resolution in an Era of Globalization*, Information Age Publishing, 2007, pages 299-319.

"Transparency in the Security Sector," in A. Florini, ed., *The Right to Know: Transparency for an Open World*, Columbia University Press, 2007, pages 309-336.

"Dashed Expectations: Governmental Adaptation to Transparency Rules," In C. Hood and D. Heald, eds., *Transparency: The Key to Better Governance?*, Oxford University Press, 2006, pages 107-125.

"Two challenges in the administration of the Access to Information Act," In Commission of Inquiry into the Sponsorship Program and Advertising Activities, Government of

Canada, *Research Studies Volume 2: The Public Service and Transparency*, 2006, pages 115-162.

"The agency concept in North America: Failure, adaptation and incremental change." In C. Talbot and C. Pollitt, eds., *Unbundled Government*, London: Routledge, 2004, pages 140-163. Co-authored with Andrew Graham.

"A Fragile State: Federal Public Administration in the Twentieth Century," in C. Dunn, ed., *A Handbook of Canadian Public Administration*, Oxford University Press, 2002. Pages 18-36.

Reprinted in the Second edition, 2010.

"Public Service Reform and the New Security Agenda." In *Governance and Public Security*. Syracuse: Alan K. Campbell Public Affairs Institute, 2002. Pages 129-145. Co-authored with Donald P. Moynihan.

"Acceso a la Información Gubernamental: Compendio de Temas," in L. Neuman, ed., *Acceso a la información: La llave para la democracia*. Atlanta, GA: Carter Center, 2002. Pages 9-16.

Originally prepared as "Access to government information: An overview," for the Conference on Transparency for Growth in the Americas, Carter Center, Atlanta, May 1999.

Also published as a working paper for Transparency International, Berlin. www.transparency.de.

"The right to information and Jamaica's proposed Access to Information Act," in L. Neuman ed., *Fostering Transparency and Preventing Corruption in Jamaica*. Atlanta, GA: Carter Center, 2002. Pages 61-72.

"Issues associated with the implementation of government-wide performance monitoring", in Anwar Shah, ed., *Measuring Government Performance in the Delivery of Services* (Washington, DC: World Bank Operations Evaluation Division, 2002), pages 2-48.

"Altered states: Public sector restructuring and governmental capacity," in Richard Chaykowski, ed., *Globalization and the Canadian Economy*. Kingston: School of Policy Studies, 2001, pp. 105-132.

"The Informational Commons at Risk," in Daniel Drache, ed., *The Market or the Public Domain: Global Governance and the Asymmetry of Power*. London: Routledge, 2001, pp. 175-201.

"The Department of Public Works and Government Services: Beautiful Theory Meets Ugly Reality," in G. Swimmer, ed., *How Ottawa Spends*, Carleton University Press, 1996, pp. 171-203.

REPORTS

"Transborder service systems: Pathways for innovation or threats to accountability?" Washington, DC: IBM Endowment for the Business of Government. Market-Based Government Series. March 2004.

MAGAZINE ARTICLES

"The WikiLeaks Illusion," *Wilson Quarterly*, Summer 2011, pp. 30-35.

"The end of the guardians?" *Public Money and Management*, 31.4 (July 2011), pp. 232-233.

"WikiLeaks and the transparency debate," *Public Servant*, May 2011, pp. 10-11.

"¿El fin de los guardianes?", *Public* (Boletín del Instituto de Gobernanza y Dirección Pública de ESADE), October 2010.

"The United States had a default crisis too." *ProspectMagazine.co.uk*, March 3, 2010. <http://www.prospectmagazine.co.uk/2010/03/the-us-had-a-default-crisis-too/>

"The rise and fall of the guardians," *foreignaffairs.com*, January 25, 2010. <http://www.foreignaffairs.com/articles/65936/alasdair-roberts/the-rise-and-fall-of-the-guardians>

"Right to information: Need for an enforcement strategy," *Accountability Forum*, January 13, 2010. <http://accountabilityindia.blogspot.com/2010/01/right-to-information-need-for.html>

"The dangers of guardian rule," *Guardian Public*, January 12, 2010. <http://www.guardianpublic.co.uk/economic-liberalisation-democracy-roberts>

"The case against guardian power," *Suffolk Law School Alumni Magazine*, Fall 2009, 19-21.

"A Poorly Designed Solution for a Misdiagnosed Problem", *Administration & Society* 41 (March 2009): 127-129. (Co-authored with David Van Slyke.)

"The War We Deserve," *Foreign Policy*, 163 (November/December 2007), pages 44-50. (Cover story)

Also appeared as "La guerra que ee uu se merece," *FP en español*, November/December 2008.

"Good Intentions, Bad Idea: Unlike the military institutes, the public service academy concept is flawed from the start," *Government Executive* 39.12 (August 15, 2007), pages 92-93 (co-authored with David Van Slyke.)

"The Global Movement for Governmental Transparency: The Challenges Ahead", *ABA Focus on Law Studies*, 22.1 (Fall 2006). Pages 4-5 and 11.

"Open Government: Challenges Ahead." in L. Neuman, ed., *Access to Information: Building a Culture of Transparency* (Atlanta, GA: Carter Center, 2006). Pages 133-144.

"An open dialogue on FOIA fee reform." UCL Constitution Unit (January 2006).

"System Failure," *Prospect* (UK), 115 (October 2005), pages 13-14.

"The Insider," *Saturday Night Magazine*, October 2005, page 15.

"The Lesson of Deep Throat," Review of Woodward, *The Secret Man*, in *Prospect* (UK), 114 (September 2005), page 67.

"What's wrong with coordination?" *Open Government* 1.1 (March 2005). www.opengovjournal.org.

"Free to distrust." *Prospect* (UK) 107 (February 2005), page 10.

"The realities of FOI," *Freedom of Information* (UK), 1.3 (January 2005), pages 10-13.

"The fight for freedom is only just beginning" *Guardian PUBLIC Magazine*, December 2, 2004, pages 38-39.

"NATO's troubling secrecy," *BASIC Reports* (UK), 86 (October 2004), pages 1-3.

"Singled out for special treatment," *Media Magazine* (Canada), 10.4 (October 2004), pp. 16-17.

"Secrets and Lies," *Holyrood Magazine* (Scotland) (September 2004), FOI Supplement 6-7.

"Treatment of sensitive requests under British Columbia's freedom of information law," *Freedom of Information Review* 109 (February 2004): 2-4.

"Australia's 'great surprise' for the United States: Negotiating the 2002 Security of Information Agreement," *Freedom of Information Review* 106 (August 2003), pages 50-51.

"National security and open government," *Justice Initiatives: Newsletter of the Open Society Justice Initiative*, June 2003.

"The politics of open government," *Fraser Forum*, May 2003, pages 5-6.

"Two standards on access to information," *Policy Options* magazine, May-June 2002, pp. 49-55.

"Get ready for ATIA reform," *Media Magazine*, May 2001.

"Lockbox Government," cover story in *Government Executive*, 32.5 (May 2000).

"Measuring openness: steps you can take so governments respect access laws," *Media Magazine*, 6.3 Fall 1999, p. 9.

"How public sector restructuring limits access to government information," *Government Information in Canada*, 17 (March 1999). <http://www.usask.ca/library/gic/17/17.html>.

"REGO around the world," *Government Executive*, 31.1 (January 1999), pp. 45-51.

"Access Denied," *Media Magazine*, Spring 1998.

"Quietly Limiting openness - the Canadian Experience," *FOI Review*, 77 (1998), pp. 68-69.

"Great Expectations." [Review of Osborne and Plastrik, *Banishing Bureaucracy*], *Washington Monthly*, May 1997.

"Command Performance," *Government Executive*, 28.8 (August 1996), pp. 21-26.

NEWSPAPER OP-EDS

"A precipitous situation, not without precedent," *Boston Globe*, July 10, 2011.

"Freedom of Information: From Millions To Billions," distributed to several US newspapers through *Sunshine Week 2008*.

"A Complex Battle Over Openness," distributed to several US newspapers through *Sunshine Week 2007*.

"The Bush Years, In A Word." *Washington Post*, January 1, 2007, page A13.

"The BlackBerry is the new poisoned fruit," *Ottawa Citizen*, November 26, 2005, page B7.

"A busy Liberal Cabinet," *National Post*, September 23, 2005, page A16.

"Needed: A FOIA Watchdog," Knight-Ridder/Tribune Information Services, July 22, 2005.

"The seven-year botch: How not to appoint an information commissioner," *Toronto Globe and Mail*, July 7, 2005, Web Edition.

"Cheating on the exam," *Toronto Star*, June 22, 2005, page A15.

"The hidden price of insecurity," *PA Times*, April 2005, page 7.

"Big Brother keeps secrets under wraps." *Syracuse Post-Standard*, December 19, 2004, page C1.

"Secret deals on civil liberties," *Ottawa Citizen*, July 21, 2004.

"Debate about openness vs. secrecy will persist," *Miami Herald*, March 16, 2004.

"What does NATO expect?" *Dnevnik* (Sofia, Bulgaria), October 15, 2003

"Government secrecy is a law unto itself," *Vancouver Sun*, September 23, 2003, page A13.

"Canada's thin commitment to transparency," *Toronto Globe and Mail*, December 7, 2002.

"Canadian officials used September 11 as excuse to restrict access to information," *Winnipeg Free Press*, October 8, 2002. (An abbreviated version of this article was published as "Opportunistic secrecy," *Ottawa Citizen*, October 15, 2002, Page A19)

"Freedom laws remain under assault," *Winnipeg Free Press*, May 9, 2002, Page A14. Also published as "War on open government," *Montreal Gazette*, May 10, 2002, Page B3; "Access to information in peril," *Toronto Star*, May 12, 2002, page 15.

"The right to know -- in a timely fashion," *Ottawa Citizen*, May 7, 2002.

"Losing accountability," *Ottawa Citizen*, April 24, 1998.

"After years of ridicule, government gets more respect and trust," *St. Petersburg Times*, December 5, 2001. (Knight-Ridder News Service)

"The department of secrets: The Chretien cabinet is using fears of terrorism to further restrict public access to information," *Ottawa Citizen*, October 18, 2001, page A19.

"Gauging the cost of less government," *Toronto Star*, January 1, 2001, page A13.

"Newfoundland's toothless Freedom of Information Act," *St. John's Telegram*, October 27, 2000, page 6.

"Victory of democracy is not assured," *Toronto Star*, June 26, 2000, page A17.

"Time to overhaul our aging access law," *Ottawa Citizen*, April 4, 2000, page A19.

"Freedom of information is no longer affordable," *Toronto Star*, July 22, 1999, page A17, and *Kitchener-Waterloo Record*, July 22, 1999.

"America's big freeze-up," *Ottawa Citizen*, January 19, 1999.

"Delay, delay, delay," *Ottawa Citizen*, November 25, 1998.

"Making policy behind closed doors," [Software Development Worker Pilot Project] *Toronto Globe and Mail*, 27 July 1998, page A11.

BOOK REVIEWS IN ACADEMIC JOURNALS

"The Path Not Taken: Leonard White and the Macrodynamics of Administrative Development." *Public Administration Review*, 69.4 (July/August 2009): 764-775.

Review of G. Palast, J. Oppenheim, and T. MacGregor, *Democracy and Regulation*, in *Public Management Review* 7.1 (March 2005): 147-149.

Review of Volume One of the Report of the Columbia Accident Investigation Board, in *Public Administration Review*, 64.5 (September/October 2004): 625-629 (Lead review).

Review of Jeffrey Rosen, *The Naked Crowd*, in *Journal of Policy Analysis and Management* 23.4 (Fall 2004): 949-952.

Review of Ann Florini, *The Coming Democracy*, in *Journal of Policy Analysis and Management* 23.2 (Summer 2004): 398-401.

Review of Colin Leys, *Market-Driven Politics*, in *Governance* 17.3 (July 2004): 449-452.

Review of Mary Graham, *Democracy by Disclosure*, in *Journal of Policy Analysis and Management* 22.4 (Fall 2003): 709-712.

Review of Derek Bok, *The Trouble With Government*, in *Canadian Public Administration* 46.2 (Summer 2003): 266-269.

Review of Richard M. Walker, Emma L. Jeanes and Robert O. Rowlands, *Managing Public Services Innovation: The Experience of English Housing Associations*, in *Public Management Review* 5.1 (2003): 137-139.

Review of Behn, *Rethinking Democratic Accountability*, in *Journal of Policy Analysis and Management* 21.3 (2002): 530-534.

Review of Finkelstein, *Transparency in Public Policy*, in *Public Administration Review* 61.4 (July-August 2001): 507-508.

Review of Flinders and Smith, *Quangos, accountability and reform*, in *Canadian Public Administration* 43.2 (Summer 2000): 227-30.

Review of Gawthrop, *Public Service and Democracy*, Woodhouse, *In Pursuit of Good Administration*, and Bovens, *The Quest for Responsibility*, in *Governance* 13.2 (April 2000): 295-299.

Review of Adams and Balfour, *Unmasking Administrative Evil*, in *International Journal of Public Management* 2.2 (2000): 393-398.

Review of American and Canadian government-wide performance plans, *Journal of Policy Analysis and Management*, 18.1 (1999).

Review of Naschold and von Otter, *Public Sector Transformation: Rethinking Markets and Hierarchies in Government*, in *Evaluation and Program Planning*, 20.4 (1998), pages 522-524.

Review of Frederickson, *The Spirit of Public Administration*, and Cook, *Bureaucracy and Self-Government*, in *Journal of Policy Analysis and Management*, 17.1 (Winter 1998).

"The New Progressives," [Review of Osborne and Plastrik, *Banishing Bureaucracy*], *Governance*, 11.1 (January 1998), pages 128-129.

Review of Anderson and Hill, eds., *The Privatization Process: A Worldwide Perspective*. in *Journal of Policy Analysis and Management*, 16.2 (Spring 1997), pp. 322-325.

Review of Sabatier and Jenkins-Smith, eds., *Policy Change and Learning*, in *Canadian Public Policy* 20.3 (September 1994), pp. 334-335.

Review of Jane Jacobs, *Systems of Survival*, in *Journal of Policy Analysis and Management* 13.2 (Spring 1994), pp. 410-414.

OTHER MANUSCRIPTS

"WikiLeaks: The Illusion of Transparency." April 2011.
http://papers.ssrn.com/sol3/papers.cfm?abstract_id=1801343

"Future Challenges for the RTI Movement," Keynote speech to the Fifth International Conference of Information Commissioners, Wellington, New Zealand, November 27, 2007.

"The Struggle for Open Government," Paper prepared for the First International Conference on Corruption and Transparency, Institute of Social Research, National Autonomous University of Mexico, March 23-25, 2006.

Published as "La lucha por gobiernos abiertos," in Irma Sandoval, ed., *Corrupción y Transparencia* (Mexico City, Siglo XXI Editores, s.a., 2006), pages 180-200.

Evidence on operation of the Freedom of Information Act 2000 to the Constitutional Affairs Committee of the House of Commons (UK), February 25, 2006.

"The Effect of Technology on Bureaucratic Evasion of Transparency Rules," prepared for symposium at Université catholique de Louvain, May 2005.

"Reform of Canada's Access to Information Act," Centre d'Etudes sur le Droit International et al Mondialisation, Université du Québec a Montreal, August 2002. <http://www.cedim.uqam.ca/>

First presented as a Statement to the MPs' Committee on Access to Information, Ottawa, August 29, 2001.

"An evidence-based approach to access reform.". Co-authored with Jonathan DeWolfe and Christopher Stack. School of Policy Studies Working Paper 22, July 2001.

"Protecting your right to information," Address to the founding conference of Open Government Canada, Harbour Castle Hotel, Toronto, March 11, 2000.

"Lessons from the international movement for government openness," Address to the Media Association of Jamaica Seminar on Freedom of Information, February 22, 2000.

"Three challenges to freedom of information." Address to the Conference on the Right to Know, Communications Law Centre, Melbourne. www.comslaw.org.au.

"Ontario's Freedom of Information Law: Assessing the Impact of the Harris Government Reforms," Working Paper, School of Policy Studies, Queen's University, May 1999. 19 manuscript pages.

"Monitoring Performance by Federal Agencies: A Tool for Enforcement of the Access to Information Act," Working Paper, School of Policy Studies, Queen's University, March 1999. 18 manuscript pages.

"Limited Access: Assessing the Health of Canada's Freedom of Information Laws." Working Paper, School of Policy Studies, Queen's University. April 1998. 85 manuscript pages.

"Building a Common Services Department: The Establishment of Public Works and Government Services Canada." Contract 94-276, Canadian Centre for Management Development. 1995. 64 manuscript pages.

Case studies prepared for the Council for Excellence in Government, 1997-99. Each about 10 ms. pages: The America Reads Challenge; James Lee Witt and FEMA; Joe Dear

and OSHA; Dan Goldin and NASA; Reform of the drug approval process within the FDA.

RECENT RESEARCH GRANTS

- 2005 Donner Canadian Foundation. Analysis of data on performance of air traffic control systems. With V. Pyrozhenko.
- 2003 IBM Endowment for the Business of Government. Study of transborder public service systems.
- 2002 PricewaterhouseCoopers Endowment for the Business of Government. Symposium on Governance and Public Security.
- 2002 SSHRC/LRC Joint Initiative Grant, with R. Wolfe and M. Mendelsohn. Good governance at home and abroad.
- 2002 Canadian Newspaper Association. Administration of Access to Information Act within Human Resources Development Canada.
- 2001 Queen's University Principal's Development Fund Grant. Statistical analysis of operation of Access to Information Act.

COURSES RECENTLY TAUGHT

For Suffolk University Law School:

- Administrative Law
- Law and Public Policy

For the Department of Public Administration, The Maxwell School:

- Public Sector Reform
- Public Organizations and Management
- Doctoral Seminar, Intellectual History of Public Administration

In the MPA program, School of Policy Studies, Queen's University:

- Policymaking in Government
- Public Sector Reform
- Public Management

In the MPP program, Graduate Public Policy Institute, Georgetown University:

- Innovations in Public Management

In the MPA and DPA programs, University of Southern California:

- Organizational Theory
- Public Administration and Society
- Doctoral Seminar in Public Administration (co-instructor)

OTHER RECENT ACTIVITIES

- 2012 Member of program committee, Transatlantic Conference on Transparency Research, Utrecht, June 7-9.
- 2012 Keynote speaker, Tenth World Conference of the International Ombudsman Institute, Wellington, NZ, November 13-16, 2012.
- 2011 Workshop leader, Sevuenu Annual Graduate Conference, The Hebrew University, Jerusalem, December 14-16, 2011.
- 2011 Member of program committee, First Global Conference on Transparency Research, May 19-20, Rutgers University-Newark.
- 2011 Levitt Speaker, "WikiLeaks: The Illusion of Transparency," Hamilton College, April 7, 2011.
- 2010 Keynote address, Tenth Anniversary of the Utrecht University School of Governance, Utrecht, Netherlands, November 19, 2010.
- 2010 Speech, International Research Seminar, Department of Public Administration, Erasmus University Rotterdam, November 18, 2010.
- 2010 Lecture, "The Logic of Discipline," Public Sector Governance Group, World Bank, November 10, 2010.
- 2010 Lecture, "Rise and Fall of Central Bank Independence," University of Ottawa Graduate School of Public and International Affairs, October 19, 2010.
- 2010 Faculty member, International School for Transparency, University of Cape Town Faculty of Law, October 4-6, 2010.
- 2010 Keynote speaker, Canadian Bar Association conference on Privacy and Access Rights in the Age of Technology, Ottawa, Canada, September 19.
- 2009 Speaker, UNDP/Government of India conference on the Right to Information, Bangalore, India, October 8-9.
- 2009 Keynote speaker, Third Annual International Right to Know Day conference, American University Washington College of Law, September 28.
- 2009 Keynote speaker, ICG Sommergespräche, Vienna, Austria, September 15.
- 2009 Speaker, Conference on NATO and Human Rights in the post 9/11 World, Center for Constitutional Rights and International Federation for Human Rights, Strasbourg, France, April 1.

- 2009 Panelist, Advanced Academic Update, "Governance Indicators and Assessments," Maastricht School of Governance, Maastricht NL, January 21-22.
- 2008 Lecture, Graduate School of Library and Information Science, University of Illinois at Urbana-Champaign, October 6.
- 2008 Guest speaker, Right to Know Week: Manitoba Right to Know Committee (Winnipeg, September 29); Saskatchewan Right to Know Committee (Regina, September 30); British Columbia Freedom of Information and Privacy Association (Vancouver, October 1).
- 2008 Presentation to representatives of Thai government on access to information; World Bank Institute, Washington, DC, September 11.
- 2008 Keynote speaker, International Seminar on Freedom of Information, Instituto de Investigaciones Sociales de la UNAM, Mexico City, May 20, 2008.
- 2008 Lecture, Department of Personnel and Training, Government of India, Delhi, May 5, 2008.
- 2008 Invited lecturer, Johnson Institute for Responsible Leadership, University of Pittsburgh, March 7, 2008.
- 2008 Panelist, International Conference on the Right to Information, Carter Center, February 27-29, 2008.
- 2008 Panelist, Yale China Law Center/Peking University Workshop on Anti-Corruption, Beijing, January 12-13, 2008.
- 2007 Keynote speaker, International Conference of Information Commissioners, Wellington, New Zealand, November 27, 2007.
- 2007 Keynote speaker, Government of Ontario Access and Privacy Conference, Toronto, October 3, 2007.
- 2007 Panelist, Symposium on "Building Freedom, Building Security," New York University School of Law, September 7, 2007.
- 2007 Panelist, Global Investigative Journalism Conference, Toronto, May 26, 2007.
- 2007 Invited participant, preparatory conference on Access to Information, Carter Center, May 20-21, 2007.
- 2007 Panelist, Woodrow Wilson International Center for Scholars, March 26, 2007.
- 2007 Invited speaker, Seminar on Leading with Integrity, Brookings Institution, March 21, 2007.

- 2007 Invited speaker, La Follette School of Public Affairs, University of Wisconsin - Madison, March 14, 2007.
- 2007 Invited speaker, Amherst College Department of Law, Jurisprudence and Social Thought, February 19, 2007.
- 2006 Invited speaker, Annual Conference of the Council on Government Ethics Laws, New Orleans, December 4, 2006.
- 2006 Invited speaker, Annual Conference of the Virginia Coalition for Open Government, Richmond VA, November 17, 2006.
- 2006 Witness, House of Commons Standing Committee on Access to Information and Privacy, Ottawa, October 18, 2006.
- 2006 Invited speaker, national conference of the Institute for Public Administration of Canada, August 30, 2006.
- 2006 Invited speaker, Colloquium on the Human Rights of Anti-Terrorism, University of Ottawa, June 15-17, 2006.
- 2006 Invited speaker, Carter Center International Seminar on the Right to Information, Kingston, Jamaica, June 8, 2006.
- 2006 Invited speaker, Centre for the Anthropological Study of Knowledge and Ethics, University of St. Andrews, Scotland, April 13, 2006.
- 2006 Keynote speaker, International Conference on Corruption and Transparency, Universidad Nacional Autónoma de México, March 23, 2006.
- 2006 Seminar, Hatfield School of Government, Portland State University, March 22, 2006.
- 2006 C-SPAN BookTV, taped at Powell's Books, Portland, OR, March 22, 2006.
- 2006 Keynote address, Information Ethics Roundtable, American Philosophical Association, Portland OR, March 22, 2006.
- 2006 Invited speaker, "Global Transparency: Empowerment and Democracy in the 21st Century," Brookings Institution, March 15, 2006.
- 2006 Invited participant, "Managing Extreme Events: Transatlantic Perspectives", Graduate School of Public and International Affairs, University of Pittsburgh, March 2, 2006.
- 2006 Invited lecturer, Johnson Institute for Responsible Leadership, University of Pittsburgh, January 19, 2006.

- 2006 Invited panelist, Woodrow Wilson International Center for Scholars, January 10, 2006.
- 2005 Invited colloquium speaker, School of Public Policy and Administration, Carleton University, December 8, 2005.
- 2005 Invited speaker, Conference on *Access to Information and Major Projects*, November 30, 2005, London.
- 2005 Guest speaker, USC Annenberg School for Communication, September 29, 2005.
- 2005 Invited speaker, Conference on *Access to Information: Analyzing State of the Law*, Ottawa, September 8, 2005.
- 2005 Invited main paper, International Public Management Network Research Workshop, August 15-17, 2005.
- 2005 Invited speaker, Public History Inc. annual conference, Ottawa, June 23, 2005.
- 2005 Invited speaker, IV Global Forum on Fighting Corruption, Brasilia, June 6-9, 2005.
- 2005 Guest Lecturer, Commission's Lecture Series, European Commission, Brussels, May 24, 2005.
- 2005 Panelist, International Conference of Information Commissioners, Cancun, Mexico, February 20-23, 2005.
- 2005 Panelist, Roundtable on Scientific Communication and National Security, The National Academies and Center for Strategic and International Studies, Irvine, California, February 2-3, 2005.
- 2005 Contributor, British Academy/ESRC Seminar on Freedom of Information, London, January 2005.
- 2005 Seminar, Constitution Unit, University College London, January 13, 2005.
- 2004 Panelist, *Ad Idem* Media Law Conference, Toronto, November 20, 2004.
- 2004 Keynote speaker, Conference on Information Management for the Public Sector, Ottawa, Canada, July 29, 2004.
- 2004 Keynote speaker, Public Performance Exchange, Ottawa, Canada, May 28, 2004.
- 2004 Special seminar, Programme in Comparative Media Law and Policy, Oxford University, May 13, 2004. Cosponsored by the Reuters Foundation Fellowship Programme.

- 2004 Keynote speaker, Freedom of Information 2004 Conference, May 12, 2004. Cosponsored by University College London and UK Department of Constitutional Affairs.
- 2004 Panelist, Freedom of Information Day Conference, Freedom Forum, Arlington, VA, March 16, 2004.
- 2004 Panelist on Transparency, NAPA Standing Panel on Social Equity in Governance, February 28, 2004.
- 2002-05 Member, Transparency Task Force, Initiative for Policy Dialogue.
- 2001-04 Editorial Board, *Freedom of Information Review*.
- 2003 Panelist, Tenth Anniversary Conference, British Columbia Office of the Information and Privacy Commissioner, September 25, 2003.
- 2003 Keynote Address, New York Association of Local Government Records Officers, Corning, New York, June 2, 2003.
- 2003 Lecture, Faculty of Management, Dalhousie University, Halifax, Canada. March 14, 2003.
- 2002 Seminar, Constitution Unit, University College London, December 10, 2002.
- 2002 Keynote address, Conference on Open and Controlled Society, Winnipeg, Manitoba, May 10, 2002.
- 2002 Keynote address, Public Management Development Program, Government of Saskatchewan, Regina, February 13, 2002.
- 2002 Keynote speaker, Seminar on Freedom of Information, Kingston, Jamaica, January 5-8, 2002. Also witness before legislative committee on proposed Access to Information Act.
- 2001 Keynote address, Annual Meeting of the Canadian Access and Privacy Association, Ottawa, October 11, 2001
- 2001 Keynote address, Open Government 2001 conference, Toronto, September 13, 2001.
- 2001 Presentation to the MPs' Committee on Access to Information, Ottawa, August 29, 2001.
- 2000 Presentation to meeting of the Information Policy Committee, Canadian Library Association, Edmonton, June 24, 2000.

- 2000 Presentation to annual meeting of Access and Privacy Commissioners, Winnipeg, May 26, 2000.
- 2000 Keynote speaker, Conference on Open Government, Toronto, March 10-11, 2000.
- 2000 Speaker, World Bank conference on the New Public Management, March 10, 2000.
- 2000 Keynote speaker, Seminar on Freedom of Information, Media Association of Jamaica, Kingston, Jamaica, February 22, 2000.
- 1999 Speaker, Conference on Freedom of Information and Protection of Privacy, Management Board Secretariat, Government of Ontario, September 30, 1999.
- 1999 Keynote speaker, Conference on the Right to Know, Communications Law Centre, Melbourne, August 19-20, 1999.
- 1999 Panelist, World Bank PREM Group Conference, Washington, July 1999.
- 1999 Participant in President Carter's Conference on Transparency for Growth in the Americas, The Carter Center, Atlanta, May 1999.
- 1999 Participant in Vice-President Gore's Global Forum on Reinventing Government, Washington, DC, February 1999.
- 1997-99 Principal investigator, review of federal and provincial freedom of information laws. Supported by a grant from the Canadian Newspaper Association.
- 1996-2000 External Advisory Panel on the President's Report on Review, Treasury Board Secretariat, Government of Canada.
- 1993 Principal investigator in a study of community consultation programs implemented by the Correctional Service of Canada, Ontario Region. Supported by a grant from the Correctional Service of Canada.
- 1991-92 Consultant to the Advanced Management Program of the Canadian Centre for Management Development.